



## Finance and Risk Committee of the Barbican Centre Board

**Date:** WEDNESDAY, 1 NOVEMBER 2023

**Time:** 10.45 am

**Venue:** CO-LAB SPACE, BARBICAN CENTRE

**Members:**

Tijs Broeke (Chair)	Robert Glick
Tom Sleigh (Deputy Chairman)	Tobi Ruth Adebekun (External Member)
Deputy Randall Anderson	Deputy Alpa Raja
Alderman Sir William Russell	Mark Page (External Member)

**Enquiries:** **Kate Doidge**  
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<https://www.youtube.com/@CityofLondonCorporation/streams>

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one civic year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

Whilst we endeavour to livestream all of our public meetings, this is not always possible due to technical difficulties. In these instances, if possible, a recording will be uploaded following the end of the meeting.

**Ian Thomas CBE**  
**Town Clerk and Chief Executive**

# **AGENDA**

## **Part 1 - Public Agenda**

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. **MINUTES**

To approve the public minutes and non-public summary of the last meeting held on 11 September 2023.

**For Decision**  
(Pages 5 - 8)

4. **INTERNAL AUDIT UPDATE**

Report of Head of Internal Audit.

**For Information**  
(Pages 9 - 22)

5. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

6. **ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT**

7. **EXCLUSION OF THE PUBLIC**

MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, in Schedule 12A, of the Local Government Act.

**For Decision**

## **Part 2 - Non-Public Agenda**

8. **NON-PUBLIC MINUTES**

To approve the non-public minutes of the last meeting held on 11 September 2023.

**For Decision**  
(Pages 23 - 26)

9. **BARBICAN BUDGET 2024-25**  
Joint report of CEO, Barbican Centre, and Chamberlain.  
**For Decision**  
(Pages 27 - 52)
10. **BARBICAN FIRE SAFETY PROJECT**  
Report of the City Surveyor.  
**For Decision**  
(Pages 53 - 64)
11. **RADIO SYSTEM INFRASTRUCTURE REPLACEMENT**  
Joint report of CEO, Barbican Centre, and Principal, Guildhall School of Music and Drama  
**For Decision**  
(Pages 65 - 86)
12. **CREATIVE COLLABORATIONS FINANCES DEEP DIVE**  
Joint report of the CEO, Barbican Centre, and Chamberlain.  
**For Information**  
(Pages 87 - 94)
13. **CYBER SECURITY ANNUAL REPORT**  
Report of CEO, Barbican Centre.  
**For Information**  
(Pages 95 - 118)
14. **BARBICAN CYCLICAL WORKS PROGRAMME (CWP) AND CAPITAL PROJECTS - UPDATE REPORT**  
Report of CEO, Barbican Centre  
**For Discussion**  
(Pages 119 - 126)
15. **BARBICAN BUSINESS REVIEW: SEPTEMBER 2023 (PERIOD 6)**  
Joint report of CEO, Barbican Centre, and Chamberlain.  
**For Information**  
(Pages 127 - 140)
16. **ARTS PROGRAMMING & BUSINESS EVENTS RISK REGISTER**

Report of the Artistic Director.

**For Information**  
(Pages 141 - 158)

17. **RISK UPDATE**

Report of CEO, Barbican Centre.

**For Information**  
(Pages 159 - 182)

18. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

19. **ANY OTHER BUSINESS THE CHAIR CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**